

December 18, 2015

Mr. Eric V. Cooper
Director, Global Accounts
HelmsBriscoe
15029 E. Tequesta Court
Fountain Hills, AZ 85268

Dear Eric,

A long overdue note to say thanks for the extraordinary contributions you and HelmsBriscoe have made to Aramark and the value you have brought to our company.

Your partnership and impact have taken Aramark to an entirely new, higher and better place than we'd ever have reached on our own. Importantly, you have done it with the utmost professionalism and passion for excellence. We are fortunate to have such an invaluable partner, and one with whom it is such a great pleasure to work.

If I can be of any service to you, I hope that you will let me know. It would be a privilege to share insights and perspectives about Eric Cooper and HelmsBriscoe with anyone.

All the best to you and your family for healthy & happy holidays ... and a successful 2016.

Best regards,



Tod J. MacKenzie

cc: *D. Boyles*
K. Dwyer
M. Satterfield